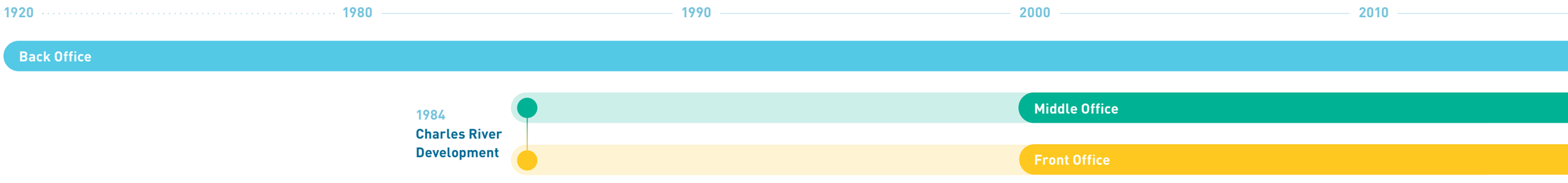


STATE STREET.

A new milestone in our digital transformation

We're taking the next step toward our vision of providing seamless solutions that maximize value for our clients. With our planned acquisition of Charles River Development, we'll achieve a key milestone in the many steps along our more than 225-year history.



1924 We are named custodian of the first US mutual fund

1975 We shift our strategic focus to investment servicing

1978 Fund accounting becomes a core offering

1986 We launch the industry's first global, multi-currency accounting platform Multi Currency Horizon (MCH)

1999 We launch eHorizon, an enhanced global accounting platform

1999 Global Markets is established, delivering market research and electronic trading solutions such as our GlobalLink® multi-asset class platform

2000 We launch truView® Analytics for risk professionals

2000 We launch our investment manager operations outsourcing business

2010 We announce our multi-year transformation to rationalize our systems and operating model, and accelerate delivery of solutions to our clients

2013 We launch Global Exchange, our data and analytics business

2015 We launch Data$^{GX(SM)}$ our enterprise data management solution

2015 We announce Beacon, the next phase of our business transformation program, focused on digital integration across infrastructure, workflows, products and data

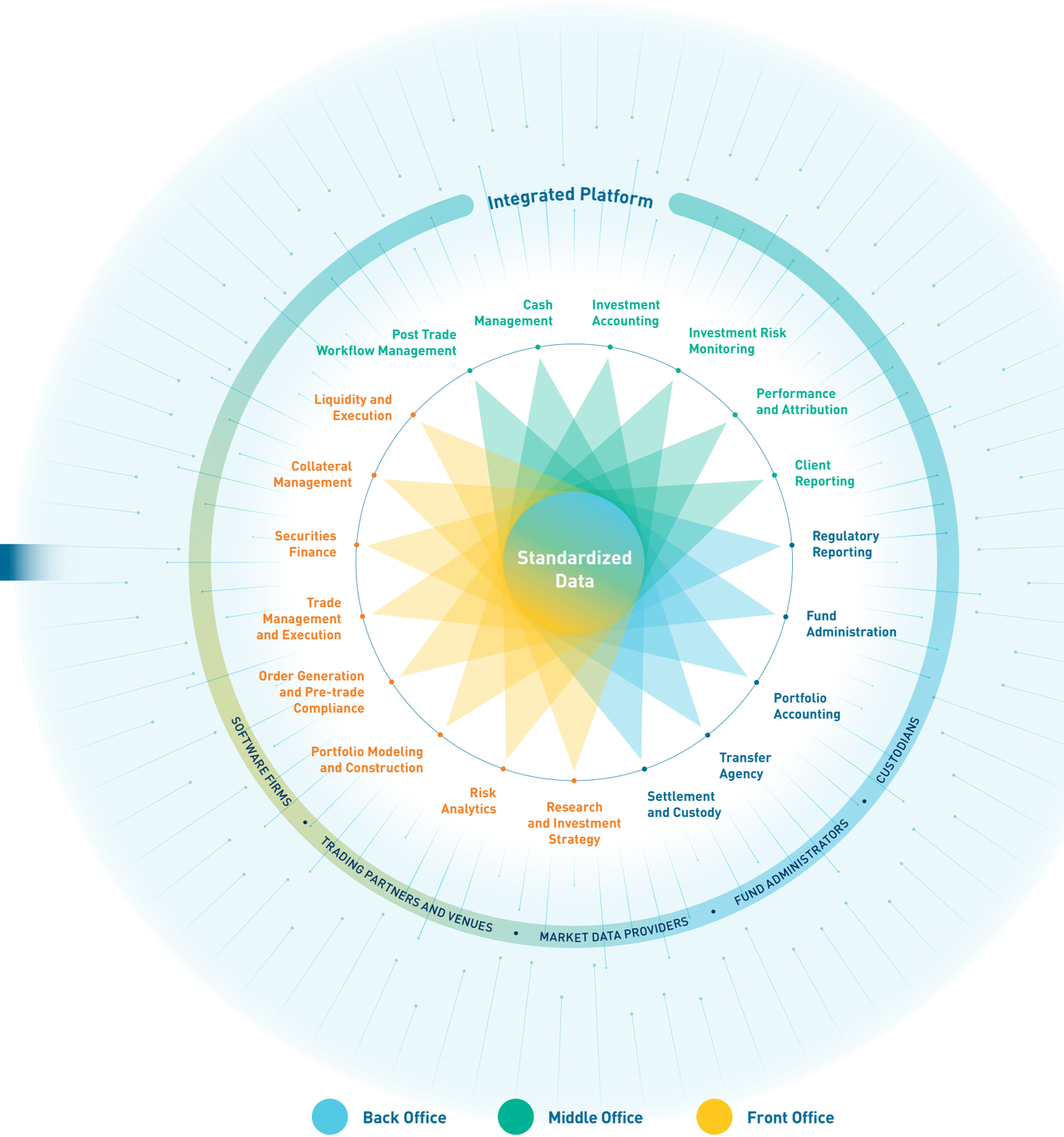
2017 We launch Quantextual^{SM} Idea Lab, our research management platform, and ESGX,^{SM} analytics that help clients assess the ESG risk/return profile of their portfolio

2018 Our State Street Verus^{SM} mobile app is launched, helping clients understand and prioritize the impact of news stories on their portfolios

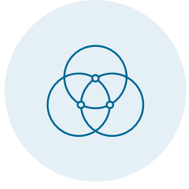
Together, building a platform for growth

Today

Combining Charles River Development's comprehensive portfolio management, trading and compliance capabilities with State Street's asset servicing expertise will result in the industry's first-ever front-to-back client servicing solution — an interoperable platform that will enable investment workflows, provide advanced data aggregation, analytics and compliance tools and connect and exchange data with other industry platforms and providers.



Delivering value front to back



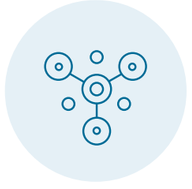
Transparency and Efficiency

By standardizing and centralizing data for use across the investment cycle, we will reduce the need for reconciliations and increase transparency



Outsourced Support Functions

The platform will connect functions across the investment cycle, so clients can outsource entire supporting functions and place their attention squarely on growing their business



Interoperability

Our platform's flexibility will allow clients to connect their own solutions, and those of any preferred provider, for a fully integrated process



Expansion and Growth

By integrating technology and services, we are making it easier for clients to adopt new business models and enter new asset classes and geographic markets



Investment Excellence

With access to cleaner, more real-time data, clients will gain superior analytics for better decision-making



statestreet.com/**platformforgrowth**

STATE STREET.

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